CITY COUNCIL CONFERENCE

VIRTUAL MEETING HOSTED AT
MUNICIPAL BUILDING COUNCIL CHAMBERS
201 WEST GRAY, NORMAN, OK

https://zoom.us/webinar/register/WN_E5Wzg1NmTX68nbiCxZs5LA

FEBRUARY 23, 2021

5:00 P.M.

This is a virtual meeting - Councilmembers Bierman, Foreman, Hall, Holman, Nash, Petrone, Mayor Clark and Councilmember-elect McGarry will be appearing via video conference.

1. **UPDATE ON THE FYE 2021 CAPITAL IMPROVEMENTS BUDGET AND DISCUSSION REGARDING THE FYE 2022 CAPITAL IMPROVEMENTS BUDGET.**

2. **DISCUSSION REGARDING THE MID-YEAR BUDGET REVIEW TO INCLUDE REVENUE AND EXPENDITURE REPORTS FOR THE MONTH OF JANUARY, 2021**

It is the policy of the City of Norman that no person or groups of persons shall on the grounds of race, color, religion, ancestry, national origin, age, place of birth, sex, sexual orientation, gender identity or expression, familial status, marital status, including marriage to a person of the same sex, disability, retaliation, or genetic information, be excluded from participation in, be denied the benefits of, or otherwise subjected to discrimination in employment activities or in all programs, services, or activities administered by the City, its recipients, sub-recipients, and contractors. In the event of any comments, complaints, modifications, accommodations, alternative formats, and auxiliary aids and services regarding accessibility or inclusion, please contact the ADA Technician at 405-366-5424, Relay Service: 711. To better serve you, five (5) business days' advance notice is preferred.

FYE 2021 Mid-Year Budget Review
FYE 2021 Capital Improvement Program Budget Status
Preparation of FYE 2022 C.I.P.
Preparation of FYE 2023 – 2026 Capital Improvements Plan

Mid-Year Budget Review

Deposit/Withdrawal from the Net Revenue Stabilization (“Rainy Day”) Fund

City Code, Section 8-104.d

- General Fund
- Rainy Day Fund
- Public Safety Sales Tax Fund
- Room Tax Fund
- Capital Projects Fund

Outside Agency Requests

Agency	FYE 2020 Budget	FYE 2020 Actual-to-date	FYE 2021 Request	FYE 2021 Actual-to-date	FYE 2022 Request
Social/Voluntary Services	$ 175,000	$ 173,375	$ 175,000	$ 76,516	$ 250,000
Veteran's Day Parade	$ 450	$ 424	$ 450	$ 531	$ 450
Center for Children & Families Inc.	$ 120,000	$ 120,000	$ 120,000	$ 120,000	$ 120,000
Firehouse Art Center	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000
Historical Museum	$ 33,000	$ 30,870	$ 35,000	$ 30,870	$ 35,000
Sooner Theatre	$ 65,274	$ 65,274	$ 65,274	$ 65,274	$ 65,274
Aging Services Inc. - Kiwanis Kruiser	$ 14,500	$ 2,803	$ 14,500	$ 538	$ 14,500
Performing Arts Studio (Depot)- Hostess & custodial svcs.	$ 3,500	$ 3,500	$ 5,000	$ -	$ 5,600
Norman Economic Development Council, Inc.	$ 125,000	$ 125,000	$ 125,000	$ 93,750	$ 125,000
	$ 1,232,224	$ 1,716,746	$ 600,224	$ 1,582,980	$ 675,824

Capital Budget Calendar for Preparation of the FYE 2022 C.I.P.

- **November 17, 2020**
  - **Update on funded projects & discussion of Council priorities**
- **February 16, 2021**
  - **Mid-year Budget Review**
  - **Discussion on proposed new projects**
- May 4, 2021
  - Review of final proposed plan for FYE 2022

Capital Projects Sources

- Purpose of CIP is to support services of municipal government.
- Projects are identified in Long Range Master Plans that are reviewed by citizens and adopted by City Council (Land Use, Transportation, Parks, Water, Wastewater, Greenways, Stormwater, etc.).
- Priorities are set (short range, long range). The short range needs go into a one-year adopted capital budget; The long range needs go into a 5-year Capital Plan with proposed schedules of implementation and available funding sources.
- The CIP Plans & Budgets are adopted annually. Only the one-year budget appropriates funds.
- Emergencies and high priority unanticipated project needs can be added.
- Sources of funding include enterprise revenues, voter-approved general obligation bond proceeds, (0.7%) Capital Sales Tax, (0.5%) Norman Forward Sales Tax and Public Safety Sales Tax, UNP TIF revenues, intergovernmental grants, Room Tax, private funds, and others.

What is a Capital Project?

- A project which generally costs more than $100,000
- Is relatively fixed or permanent in nature
- Asset with an expected life of more than five years
- Usually consists of the construction of a new, expanded or improved tangible asset
- Often takes more than one fiscal year to complete
- Contracted services for design, land acquisition and utility relocations may be required in advance of construction

What is a Capital Outlay?

- Expenses for maintaining or purchasing new or replacing tangible assets which have an expected life of 1 to 5 years.
- One time occurrence and expenses usually occur within a single fiscal year.
- Examples include vehicles, furniture, computers and equipment.
- Capital outlay paid by the Capital Fund are expended from the General Fund and Westwood Fund with capital sales tax funds transferred to cover the cost.

All Funds Included in C.I.P. Budget

<u>SPECIAL PURPOSE CAPITAL FUNDS</u>

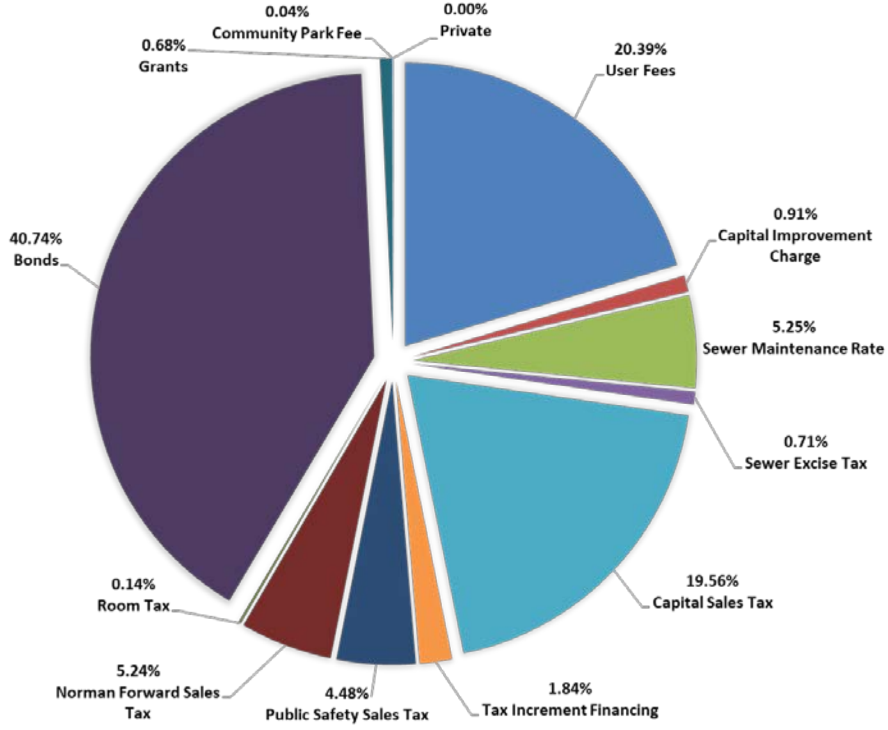
- Public Safety Sales Tax Fund
- CDBG Fund
- Special Grants Fund
- Room Tax Fund
- Public Transportation and Parking Fund
- Capital Fund (Pay-As-You-Go, or "PAYGO")
- Capital Fund (General Obligation Bonds)
- Norman Forward Sales Tax Fund
- Park Land & Development Fund
- University North Park Tax Increment Finance District Fund
- Arterial Road Recoupment Fund

Funds Included in C.I.P. Budget (Cont.)

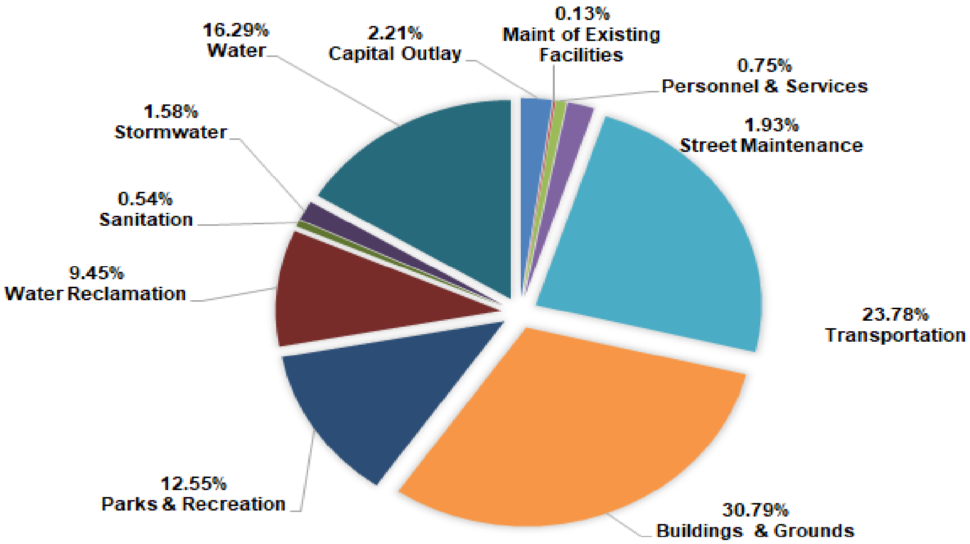
ENTERPRISE FUNDS

- Water Fund
- Water Reclamation Fund
- Sanitation Fund
- Sewer Maintenance Fund
- New Development Excise Tax Fund

Fiscal Year 2020-2021 Sources of Revenue All Funds
$243,529,492 as of 1/31/21



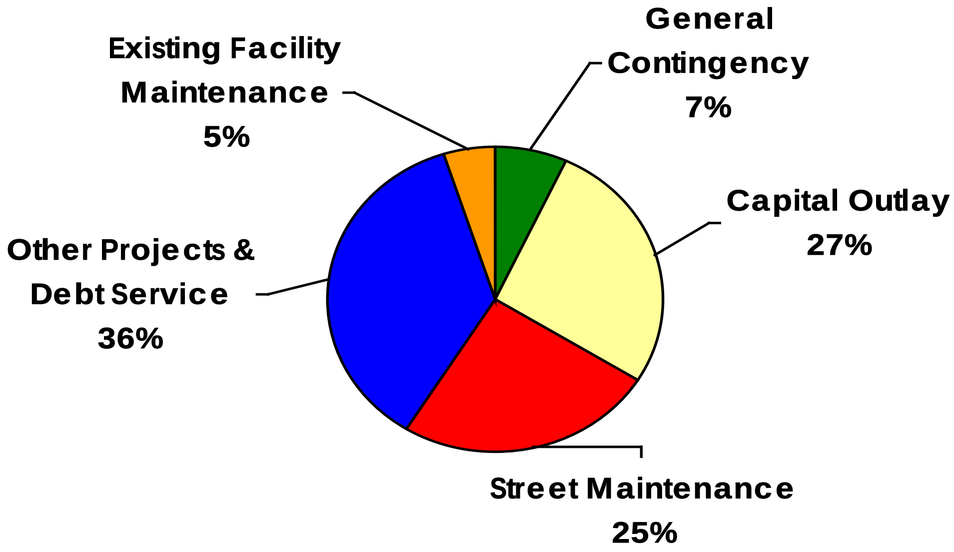
Fiscal Year 2020-2021 Expenses by Purpose
All Funds $243,529,492- 451 capital improvement projects



What is the Capital Improvements Fund?

- The Capital Improvements Fund was established in 1976 to account for capital projects funded by capital sales tax receipts, general obligation bond issues or specific matching funds (i.e., private & reimbursements).
- Seventy percent (70%) of one percent (0.7%) of sales tax was set aside for capital improvements by voter referendum in September, 1976
- These projects support services that do not have dedicated special revenues, such as enterprise funds.
- Those projects relating to enterprise funds, funded with fees and charges, or special revenue sources are accounted for in their respective enterprise funds.

Capital Sales Tax <u>Guidelines</u> to Allocate New Revenue



Status of Capital Fund

As of 1/31/21

- Capital Fund PayGo
  a. FYE21 estimated available for new projects is -$650,170.
  b. FYE22 projected available for new projects is -$471,695.
  c. FYE23 projected available for new projects is $1,470,465.
- Capital Fund Bonds
  a. Bond reserves are unbalanced – some positive and some negative, evaluating how to balance those currently unbalanced.

Significant Projects Underway FYE 21

- Transit/Parks/Emergency Vehicle Maintenance Facility ($8.6 million)
- TMDL Compliance & Monitoring Plan Implementation, Year 5 ($300,000)
- Lake Thunderbird TMDL Data Analysis and Plan Update for Years 1-5 ($207,160)
- Engineering Design Criteria Update and Green Stormwater Infrastructure Review, Phase 1 ($125,000)
- Fire Station 9 – Finishing miscellaneous small items, Fire Administration Building Renovation – 85% complete
- East Interstate Drive from Main Street to Robinson Street ($915,412)
- 24th Avenue East Bond Project ($14,938,870)
- Porter Avenue and Acres Street Intersection ($3,675,000)
- Engineering Design Criteria Update and Green Stormwater Infrastructure Review, Phase 2 ($229,000)
- Comprehensive Land Use & Transportation Plan Update

Projects Under Construction FYE 21

- Municipal Complex Renovation ($9,971,465)
- Legacy Trail Extension along 24th Avenue NW and 36th Avenue NW ($980,500)
- 36th Avenue NW ($17,950,000) (Utility Relocation)
- I-35 and Robinson Street West Side ($5,300,000– including ODOT match)
- Classen Boulevard Sidewalks ($229,296) (Currently Under Design)
- Flood Avenue Sidewalks – From Gray Street to Acres Street ($250,000) (Currently Under Design)

Project Status Updates

2016-2021 Street Maintenance Bond Program

Haddock Street
(Urban Asphalt)

McCall Drive
(Urban Reconstruction)

Franklin Road
(Rural Road)

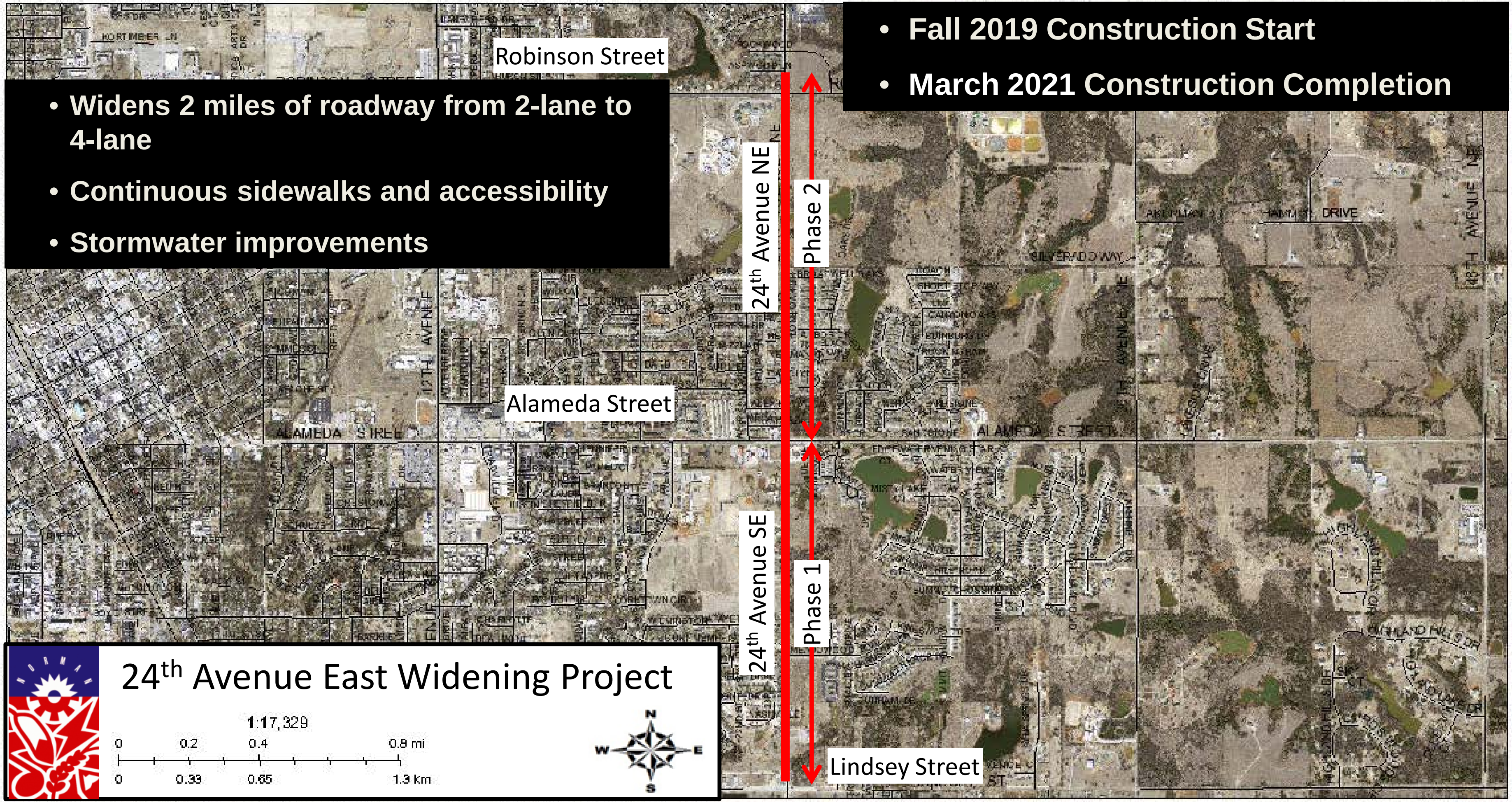
FYE 2016-2021 Street Maintenance Bond Program
5-year $25 Million
(March 1, 2016 Voter Approved)

- ***Street Maintenance [Year 1] FYE 2017***
  - Urban Asphalt Pavement *[100% Complete]*
  - Urban Concrete Pavement *[100% Complete]*
  - Rural Road Rehabilitation *[100% Complete]*
  - Urban Road Reconstruction *[100% Complete]*
- ***Street Maintenance [Year 2] FYE 2018***
  - Urban Asphalt Pavement *[100% Complete]*
  - Urban Concrete Pavement *[100% Complete]*
  - Rural Road Rehabilitation *[100% Complete]*
  - Urban Road Reconstruction [*100% Complete*]
- ***Street Maintenance [Year 3] FYE 2019***
  - Urban Asphalt Pavement *[100% Complete]*
  - Urban Concrete Pavement *[100% Complete]*
  - Rural Road Rehabilitation *[100% Complete]*
  - Urban Road Reconstruction *[100% Complete]*
- ***Street Maintenance [Year 4] FYE 2020***
  - Urban Asphalt Pavement *[100% Complete]*
  - Urban Concrete Pavement *[Under Construction]*
  - Rural Road Rehabilitation *[100% Complete]*
  - Urban Road Reconstruction *[100% Complete]*
- ***Street Maintenance [Year 1] FYE 2021***
  - Urban Asphalt Pavement *[Under Construction]*
  - Urban Concrete Pavement *[Under Construction]*
  - Rural Road Rehabilitation *[Under Construction]*
  - Urban Road Reconstruction *[Under Construction]*

❖ ***2021 - 2026 Street Maintenance Bond Program ELECTION - April 6, 2021**

- Fall 2019 Construction Start
- March 2021 Construction Completion

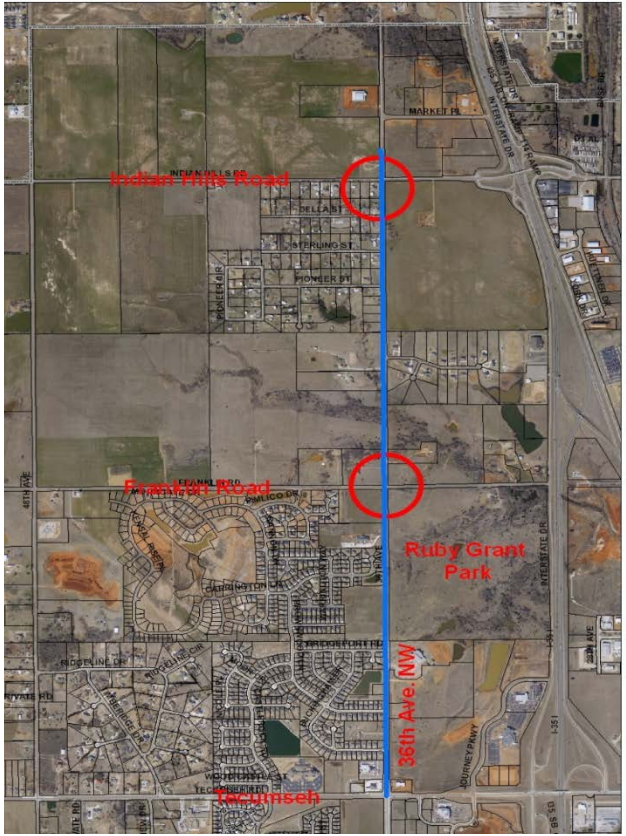
- Widens 2 miles of roadway from 2-lane to 4-lane
- Continuous sidewalks and accessibility
- Stormwater improvements



24th Avenue East Widening Project

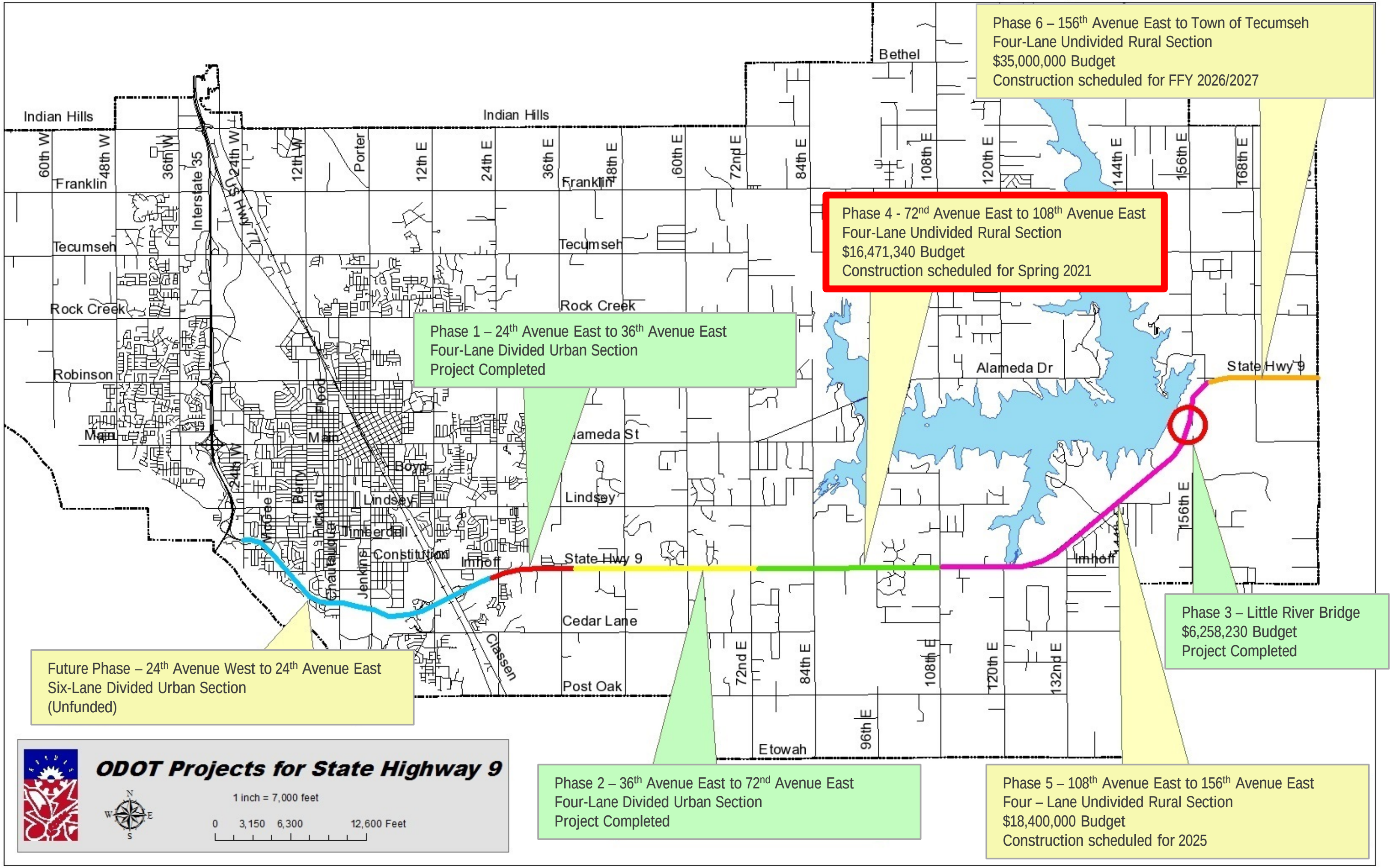
36th Avenue NW – Tecumseh Road to Indian Hills Road

- Widens 2 miles of roadway from 2-lane to 4-lane
- New traffic signals at 36th/Franklin Road and 36th/Indian Hills Road
- Stormwater improvements
- Continuous sidewalks and accessibility
- Improves access to Ruby Grant Park
- Construction pending due to delay in Federal funds



I-35 and Robinson Street West Side

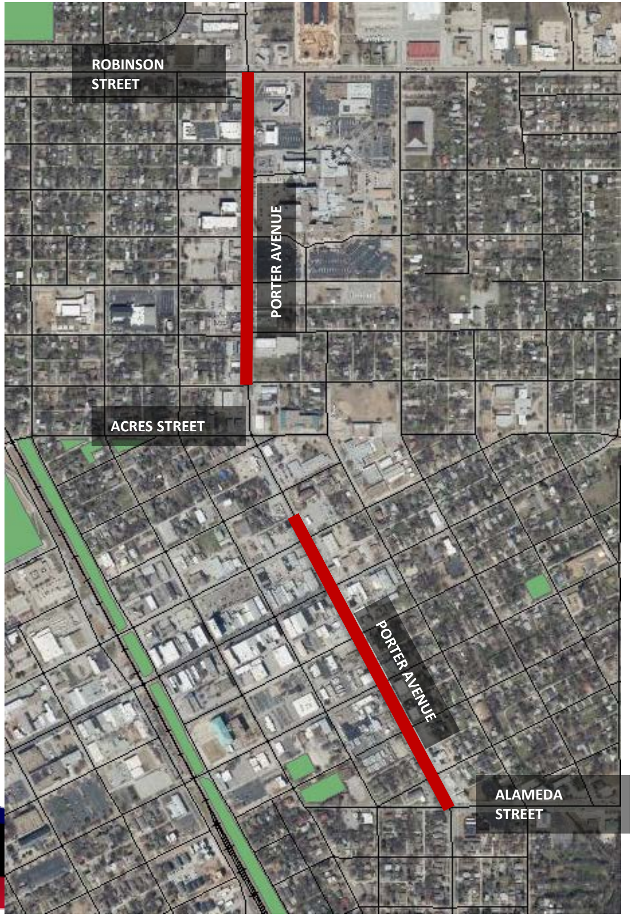
- Bid Opening November 19, 2020
- Start Construction March 2021


Phase 6 – 156th Avenue East to Town of Tecumseh
Four-Lane Undivided Rural Section
$35,000,000 Budget
Construction scheduled for FFY 2026/2027
Phase 4 - 72nd Avenue East to 108th Avenue East
Four-Lane Undivided Rural Section
$16,471,340 Budget
Construction scheduled for Spring 2021
Phase 1 – 24th Avenue East to 36th Avenue East
Four-Lane Divided Urban Section
Project Completed
Phase 3 – Little River Bridge
$6,258,230 Budget
Project Completed
Future Phase – 24th Avenue West to 24th Avenue East
Six-Lane Divided Urban Section
(Unfunded)
Phase 2 – 36th Avenue East to 72nd Avenue East
Four-Lane Divided Urban Section
Project Completed
Phase 5 – 108th Avenue East to 156th Avenue East
Four – Lane Undivided Rural Section
$18,400,000 Budget
Construction scheduled for 2025
ODOT Projects for State Highway 9
1 inch = 7,000 feet
0 3,150 6,300 12,600 Feet
Indian Hills
Franklin
Tecumseh
Rock Creek
Robinson
Main
Alameda Dr
State Hwy 9
Lindsey
Imhoff
Cedar Lane
Post Oak
Etowah
Bethel
Interstate 35
Classen

Porter Avenue and Acres Street Intersection

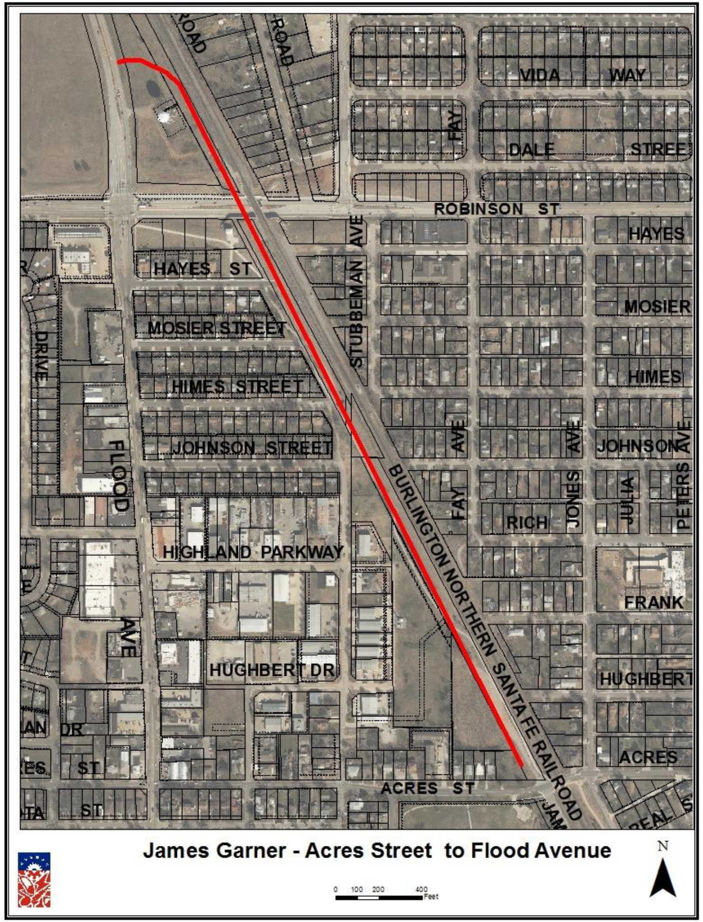
- Funded by 2019 G.O. Bonds
- Add Turn Lanes
- Pedestrian/Sidewalk Improvements
- Streetscape Improvements
- Safety and Sight Distance Improvements
- New Signals at Intersection
- Begin Construction November 2020
- Complete Construction August 2021

Porter Avenue Streetscape



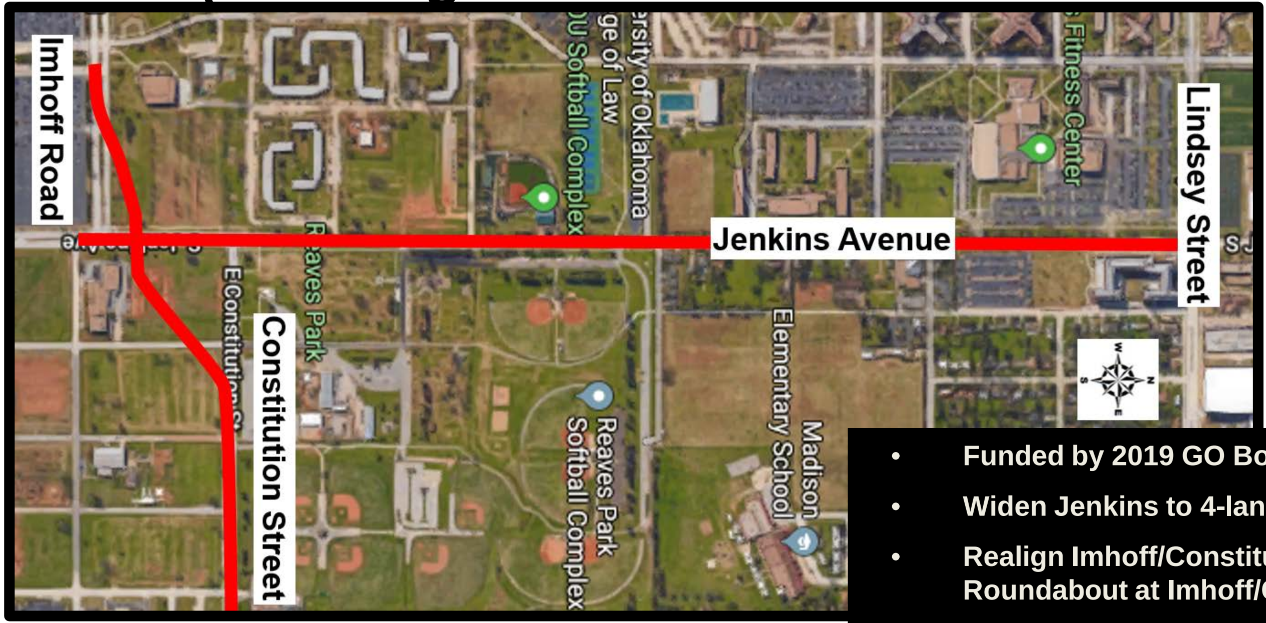
- Funded by 2019 GO Bonds & Federal Funds
- Decorative Lighting, Pedestrian and ADA Improvements
- Decorative Concrete Sidewalks
- New Bus Stop
- Placemaking Gateways and Landscaping
- Begin Construction November 2021
- Complete Construction November 2022

James Garner Avenue: Phase 2 – Acres Street to Flood Avenue



- Funding: Norman Forward & Federal Funds
- Decorative Lighting
- New Bridge over Robinson Street
- Extension of Legacy Trail
- Landscaped Median / Modern Roundabout
- Limited Access Express Route to Downtown
- Begin Construction November 2021
- Complete Construction November 2022

Jenkins Avenue- Imhoff Road to Lindsey Street (including Constitution east to Classen Boulevard)



- Funded by 2019 GO Bond & Federal Funds
- Widen Jenkins to 4-lane with median
- Realign Imhoff/Constitution Intersection with a proposed Roundabout at Imhoff/Constitution
- Pedestrian/Sidewalk Improvements
- Drainage Improvements
- Timberdell Road Intersection Realignment and Traffic Signal
- Bid Opening October 2022

2012 Transportation/Stormwater Bond Program

Work Year	Project	Bond Budget	Actual Cost	City Share
– 2014/2015	**Cedar Lane Road: 12th Ave. – ½ Mile East of 24th Ave. SE** • Completed July 2015	$9,846,790	$10,048,310*	$3,516,000 (35%)
– 2016/2017	**Lindsey Street: 24th Avenue SW to Berry Road** • Completed July 2018	$32,945,120	$42,135,770	$27,428,320 (65%**)
– 2017	**Franklin Road Bridge: ½ Mile West of 12th Avenue NW** • Completed August 2017	$4,520,830	$4,219,680	$1,219,680 (29%)
– 2018	**12th Avenue SE: SH-9 to Cedar Lane Road** • Completed November 2018	$3,181,020	$3,393,780	$1,158,060 (34%)
– 2018	**Main Street Bridge: ½ Mile West of 36th Avenue SW** • Construction Began August 13, 2018	$4,138,410	$7,038,000*	$2,125,160 (30%)
– 2019/2021	**24th Avenue East: Lindsey Street – Robinson Street** • Began Construction Fall 2019 • Estimated Construction Completion March 2021	$13,007,510	$14,938,870	$7,518,000 (50%)
– 2021	**Alameda S.: 1/2 Mile East of 24th Ave. SE – 48th Ave. SE** • Begin Construction Summer 2021	$4,942,510	TBD	TBD
– 2023/2025	**36th Avenue NW: Tecumseh Road – Indian Hills Road**	$16,920,510	TBD	TBD
	Total	$89,502,700	$81,774,410	$42,965,220 (52%)

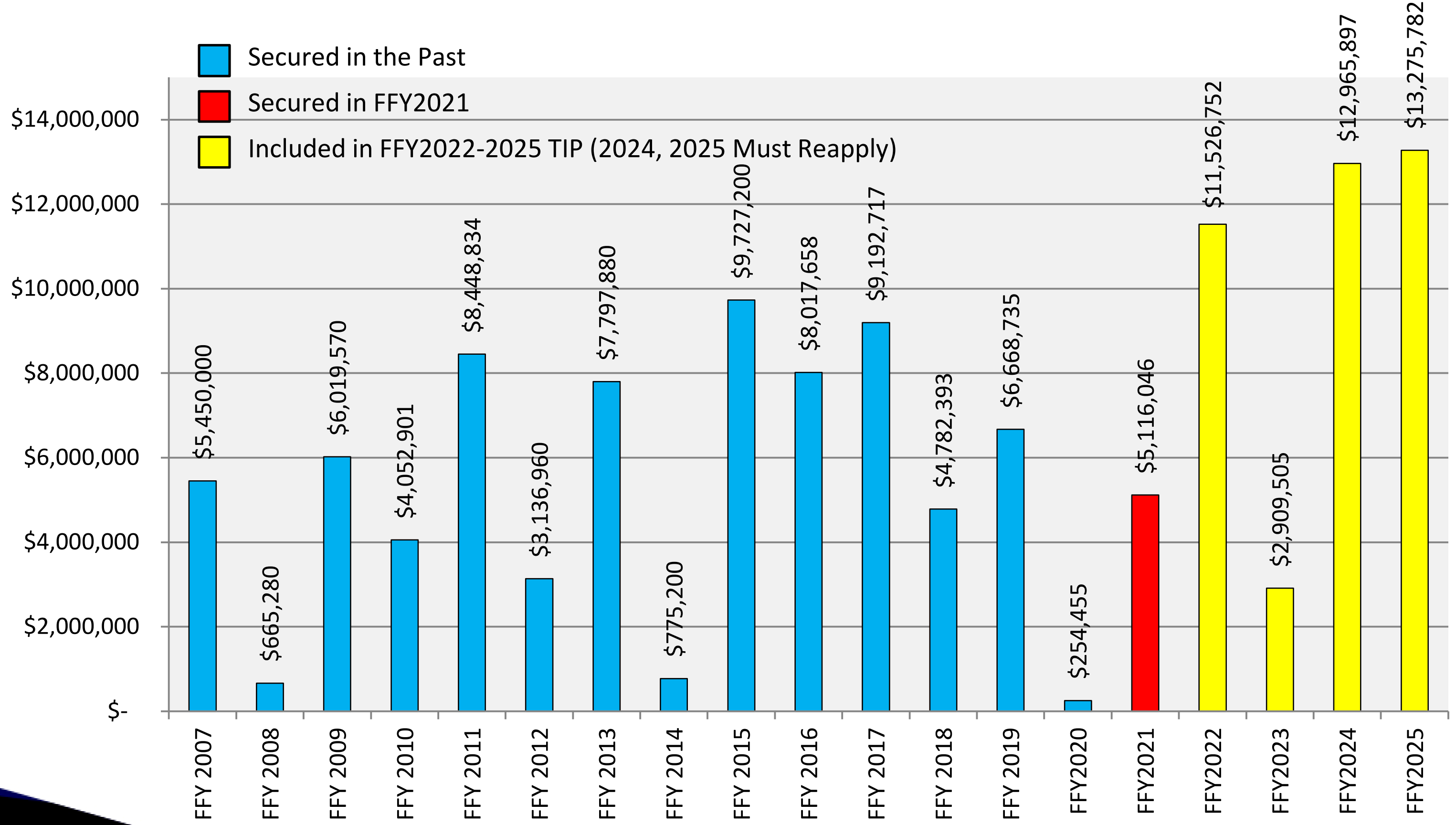
*City Share Remained the Same

** Original City Share (65%)

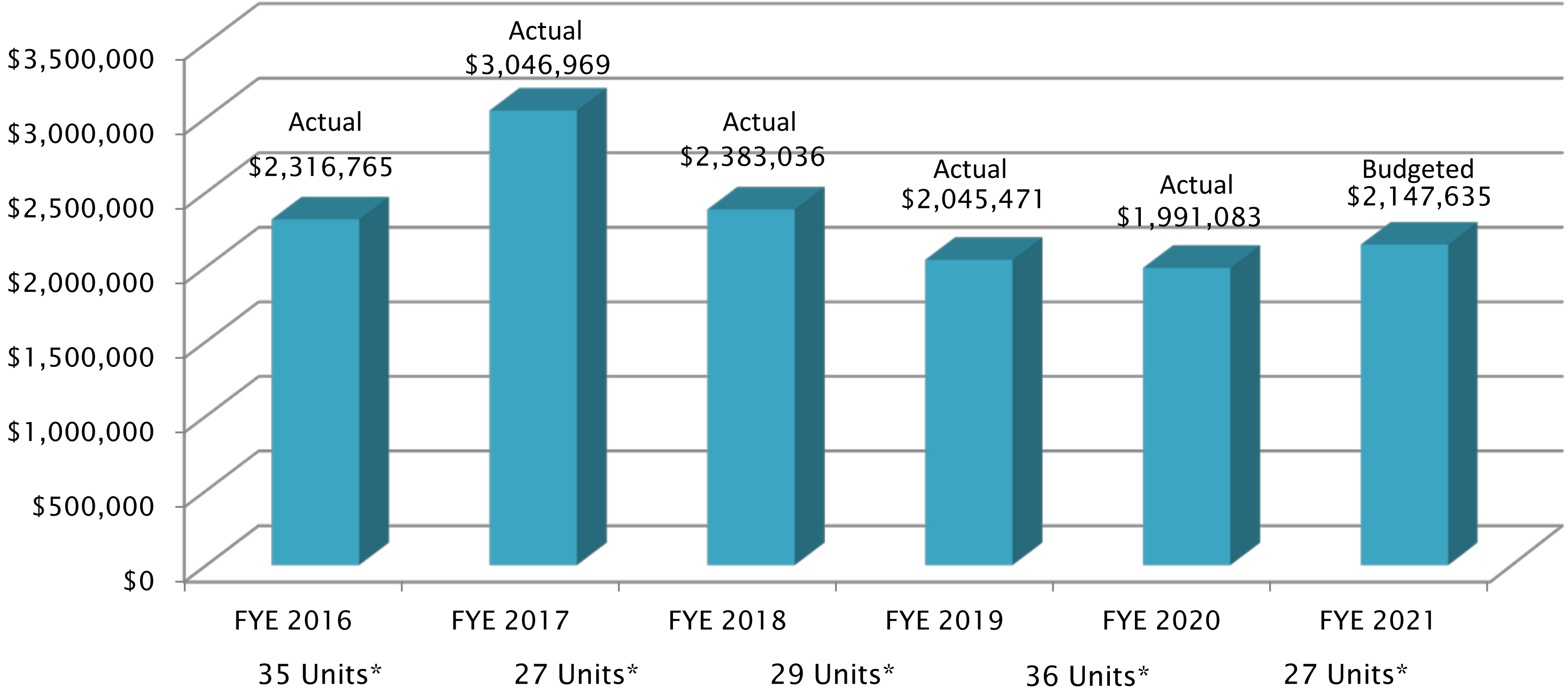
2019 Transportation Bond Projects

FY2020/2021	Project	Original Budget	Actual Cost	City Share
2020	Porter Avenue and Acres Intersection Improvements	$3,675,000	$3,329,280	$3,329,280
2021	Porter Avenue Streetscape	$2,422,420	$5,280,074	$2,424,464
2022	Jenkins Avenue – Imhoff Road to Lindsey Street	$9,416,550	TBD	TBD
2022	Constitution Street – Jenkins Avenue to Classen Boulevard	$2,581,862	TBD	TBD
2022	James Garner – Acres Street to Duffy Street	$4,853,440	TBD	TBD
2022	Gray Street – University Acres Street to Duffy Street	$4,721,104	TBD	TBD

Norman's STP/STBG Federal Transportation Funds History



City Vehicle Replacement Program



*Units are not directly comparable as some vehicles/pieces of equipment are more expensive than others

Capital Projects Fund
Proposed Recurring Sidewalk Projects in FYE 22

• Sidewalk program for Schools and Arterials	$ 80,000
• Sidewalk Accessibility Project	$ 30,000
• Citywide Sidewalk Project	$ 50,000
– Citywide 50/50 repair	
• Downtown Area Sidewalk Project	$ 50,000
• Sidewalks and Trails	$120,000
• Horizontal Saw Cut Program	$ 40,000
TOTAL	$370,000

Capital Improvement Projects Fund
Proposed Recurring Projects in FYE 2022

▪ Capital Outlay	$3,769,409
▪ Street Maintenance	$2,305,377
▪ Maintenance of Existing Facilities	$ 316,086
▪ Stormwater Drainage Maintenance	$2,628,600
▪ Personnel	$1,384,316
▪ ODOT Audit Adjustments	$ 100,000
▪ ADA Sidewalk Compliance & Repair	$ 300,000
▪ Bridge Maintenance	$ 500,000
▪ Driveway Repairs	$ 10,000
▪ Street Striping	$ 100,000
▪ Traffic Calming	$ 50,000
▪ Community/Neighborhood Improvements	$ 100,000
▪ Building Maint. Mech./Electrical	$ 50,000
TOTAL	$11,613,788

Capital Improvements Fund
Budgeted Significant Projects in FYE 21

- 36th Ave. NW: Tecumseh to Indian Hills Road Widening Utility Relocation ($2,000,000)

- Porter Avenue Streetscape ($5,280,074)

- James Garner Phase II ($7,796,000)

Ice Storm Debris Removal

- Ice storm damage on **October 26-29, 2020**
- Quantity of debris **485,850 cubic yards**
- Estimated total cost = **$6,055,000**

  (City Share = $900,000 -$950,000)
  - Debris Removal $4,200,000
  - Debris Monitoring $950,000
  - Disposal Cost $903,819
- Debris removal (pick up) began **November 9, 2020,** and ended on **January 29, 2021**
- Debris processing and disposal planned to be complete by Feb. 28

Public Safety Sales Tax Fund
Projects Underway Fiscal Year 2020-2021

- Emergency Radio Communications – Final Acceptance and cleanup
  - Final Cost Est. $12,055,986; $1,148,568 remaining in budget
  - Completion pending punch list
- Fire Apparatus Replacement – ($800,000) year 6

- Emergency Communications Center – Design complete
  - Budget :$6,451,500
  - Full Cost to “Build it Right”- $16 million
  - Delta: $9.55 million
  - Project reductions to meet current budget
    - 7,000 square foot reduction
    - Only IT room hardened against weather
    - Very limited traffic management space
    - Significant reduction of EOC/IC space and capabilities
    - Removal of 5 dispatch stations

Public Safety Sales Tax Fund
Fire Apparatus Replacement Schedule

	Budget	Actual
• FYE 2016 - Elevated Platform	$1,106,700	$1,105,943
• FYE 2017 - Fire Engine	$540,000	$523,853
• FYE 2018 - Fire Engine	$625,000	$622,079
• FYE 2019 - Pumper/Tanker	$725,000	$724,974
• FYE 2020 - Pumper/Tanker	$750,000	$735,474
• FYE 2021 – Air and Light Unit, Pub Ed	$800,000	TBD
• FYE 2022 – Fire Engine	$760,000	TBD
• FYE 2023 – Fire Engine	$785,000	TBD
• FYE 2024 – Ladder	$1,800,000	TBD

NORMAN FORWARD Fund
Completed in FYE 2021

- Central Branch Library
- Rotary Park Renovation
- Blake Baldwin Skate Park (at Andrews Park)
- Ruby Grant Community Park (Phase I)

Central Library

Blake Baldwin Skate Park

NORMAN FORWARD Sales Tax Fund Projects Underway in FYE 2021

- Griffin Park remodel
- Indoor Aquatic Facility and Multi-Sport Complex
  - Est. Total Cost $29.2 MM
    - $22.5 MM NORMAN FORWARD Sales Tax
    - $4 MM from Young Family
    - $2.7 MM UNP TIF Fund
  - Construction Nov. 2021-Jun. 2023
  - Will have “Sports and Human Performance Center” constructed by Norman Regional Health System
- Reaves Park Baseball/Softball Complex
- New neighborhood park development (Southlake Park)
- James Garner Avenue - Flood to Acres
- Senior Wellness Center (SE Corner NRH Porter Campus)
  - $12,400,000 total project cost
  - Construction Oct. 2021-Feb. 2023

Senior Wellness Center

Multi-Sport and Aquatic Center

NORMAN FORWARD Sales Tax Fund
Future Projects

- New neighborhood parks ($2,000,000)
- Lease Payments for Griffin Park ($80,000/year; $2,400,000 total)
- Canadian River Park (2,000,000)
- New Trail Development throughout town ($6,000,000)
- Saxon Park development ($2,000,000)

Room Tax Fund – Parks Project Portion
Upcoming Significant Projects in FYE 21

- Historic Museum parking ($55,000)
- Remaining Debt on 2002 NMA Golf Course Bonds Retired on June 1, 2022
- New Project Requests Delayed Due to Revenue Shortfalls

Upcoming Challenges

- I-35 Corridor Study (Norman/Moore/ODOT)
- Public Transportation
  - Regional Transportation Authority (RTA)
  - Bus Transfer Station
  - Replacement Buses
  - Recommendations from Transit Study
- New Traffic Signals on State Highways & City Arterials
- 718 North Porter A&E/Rehab
- EOC/ECC Funding
- Police Department Shooting Range Updates/ Maintenance
- Unfunded Remodel of Police Department Building after Municipal Court Vacates
- Unfunded Building C Remodel
- Police HDU Robot (FYE 23)
- Aging Animal Welfare Incinerators
- Fleet replacement
- Fire Station #10
- Bridge Replacements
- Stormwater Infrastructure Maintenance
- Fleet Fueling Facility
- City Vehicle Wash Facility
- Revenue/Expenditure Imbalance

Next Steps

- April 20, 2021
  - Overview of Proposed FYE 2022 Budget for General and Special Revenue Funds
- April 27, 2021
  - 1st Public Hearing on the FYE 2022 Proposed Budget
- May 4, 2021
  - Review of Final Proposed Capital Budget for FYE 2022 and Capital Improvements Plan for FYE 2023-2026
- May 18, 2021
  - Overview of Proposed FYE 2022 Budget for Enterprise Funds
- May 25, 2021
  - 2nd Public Hearing on the FYE 2022 Proposed Budget
- June 8, 2021
  - FYE 2022 Proposed Budget is considered for adoption

QUESTIONS
COMMENTS
PROJECT REQUESTS

Anthony.Francisco@NormanOK.gov
Kimberly.Coffman@NormanOK.gov
Jacob.Huckabaa@NormanOK.gov

More Info at:
www.NormanOK.gov

SUMMARY OF MAJOR GENERAL FUND REVENUE SOURCES
VS. BUDGET, FYE 2021 - AS OF JANUARY 31, 2021

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Sales Tax	44,662,816	25,725,782	3,982,240	26,208,437	1.88%	24,379,420	7.50%
Use Tax	6,521,370	3,701,425	854,610	5,057,721	36.64%	3,413,584	48.16%
Franchise Taxes/Fees	7,337,273	4,086,546	459,309	3,818,903	-6.55%	4,053,317	-5.78%
Licenses and Permits	1,192,326	501,458	65,035	650,000	29.62%	470,492	38.15%
Shared (Other) Taxes	2,485,339	1,449,781	203,863	11,104,499	665.94%	1,355,507	719.21%
Fines and Forfeitures	2,245,877	1,310,095	90,945	857,668	-34.53%	1,259,120	-31.88%
Investment/Interest Income	182,070	106,208	5,283	38,664	-63.60%	1,213	3088.20%
TOTAL: General Fund (Major)	64,627,071	36,881,294	5,661,286	47,735,891	29.43%	34,932,652	36.65%

SUMMARY OF MAJOR CAPITAL PROJECT FUND REVENUE SOURCES
VS. BUDGET, FYE 2021 - AS OF JANUARY 31, 2021

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Sales Tax	13,516,925	7,785,749	1,211,986	7,976,481	2.45%	7,419,823	7.50%
Investment/Interest Income	700,000	408,333	16,553	348,262	-14.71%	540,743	-35.60%
TOTAL: Capital Fund (Major)	14,216,925	8,194,082	1,228,539	8,324,743	1.59%	7,960,566	4.57%

SUMMARY OF MAJOR NORMAN FORWARD FUND REVENUE SOURCES
VS. BUDGET, FYE 2021 - AS OF JANUARY 31, 2021

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Sales Tax	9,803,557	5,646,849	865,704	5,697,486	0.90%	5,625,909	1.27%
Use Tax	1,076,444	610,972	142,435	842,953	37.97%	568,931	48.16%
Investment/Interest Income	15,000	8,750	15,650	103,031	1077.50%	426,053	-75.82%
TOTAL: Capital Fund (Major)	10,895,001	6,266,571	1,023,789	6,643,471	6.01%	6,620,892	0.34%

SUMMARY OF MAJOR ROOM TAX FUND REVENUE SOURCES
VS. BUDGET, FYE 2021 - AS OF JANUARY 31, 2021

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Hotel/Motel Room Tax	1,750,000	1,020,833	63,615	575,824	-43.59%	1,047,988	-45.05%
Investment/Interest Income	2,500	1,458	84	266	-81.75%	2,270	-88.28%
TOTAL: Room Tax Fund	1,752,500	1,022,292	63,699	576,090	-43.65%	1,050,258	-45.15%

SUMMARY OF MAJOR UNP TIF FUND REVENUE SOURCES
VS. BUDGET, FYE 2021 - AS OF JANUARY 31, 2021

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Investment/Interest Income	48,000	28,000	128	6,893	-75.38%	101,519	-93.21%
TOTAL: UNP TIF Fund (Major)	48,000	28,000	128	6,893	-75.38%	101,519	-93.21%

SUMMARY OF MAJOR WESTWOOD FUND REVENUE SOURCES
VS. BUDGET, FYE 2021 - AS OF JANUARY 31, 2021

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Golf Green	652,670	348,635	19,706	339,984	-2.48%	261,680	29.92%
Golf Driving Range	141,526	69,268	3,772	88,176	27.30%	51,384	71.60%
Golf Carts	369,617	202,567	9,747	194,607	-3.93%	145,917	33.37%
Swimming Pool	864,512	391,905	2,615	107,683	-72.52%	246,097	-56.24%
TOTAL: Westwood Fund (Major)	2,028,325	1,012,376	35,840	730,451	-27.85%	705,078	3.60%

SUMMARY OF MAJOR WATER FUND REVENUE SOURCES
VS. BUDGET, FYE 2021 - AS OF JANUARY 31, 2021

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
User Fees-Residential	15,557,184	10,076,528	1,236,631	11,467,170	13.80%	10,113,123	13.39%
User Fees-Commercial	2,563,786	1,495,542	191,465	1,538,193	2.85%	1,615,171	-4.77%
User Fees-Industrial	342,485	199,783	36,282	301,341	50.83%	275,176	9.51%
User Fees-Institutional	949,126	553,657	72,121	447,622	-19.15%	652,616	-31.41%
Connection Fees	650,000	379,167	39,000	901,008	137.63%	342,492	163.07%
Capital Improvement Charges	1,379,976	804,986	158,544	872,656	8.41%	1,055,067	-17.29%
Investment/Interest Income	120,000	70,000	16,982	135,017	92.88%	478,700	-71.80%
TOTAL: Water Fund (Major)	21,562,557	13,579,662	1,751,025	15,663,008	15.34%	14,532,344	7.78%

SUMMARY OF MAJOR WATER RECLAMATION FUND REVENUE SOURCES
VS. BUDGET, FYE 2021 - AS OF JANUARY 31, 2021

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
User Fees-Residential	8,224,361	4,797,544	697,503	4,857,448	1.25%	4,816,557	0.85%
User Fees-Commercial	1,433,343	836,117	117,909	849,923	1.65%	848,628	0.15%
User Fees-Industrial	176,880	103,180	18,356	137,679	33.44%	102,917	33.78%
User Fees-Institutional	1,073,660	626,302	63,603	533,762	-14.78%	768,314	-30.53%
Capital Improvement Charges	824,241	480,807	30,391	521,644	8.49%	320,741	62.64%
Investment/Interest Income	50,000	29,167	7,029	51,810	77.63%	102,445	-49.43%
TOTAL: Water Reclamation Fund (Major)	11,782,485	6,873,116	934,792	6,952,266	1.15%	6,959,603	-0.11%

SUMMARY OF MAJOR SEWER MAINTENANCE FUND REVENUE SOURCES
VS. BUDGET, FYE 2021 - AS OF JANUARY 31, 2021

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Sewer Maintenance Fee	3,031,999	1,761,285	260,875	1,833,413	4.10%	1,821,478	0.66%
TOTAL: Sewer Maintenance Fund (Major)	3,031,999	1,761,285	260,875	1,833,413	4.10%	1,821,478	0.66%

SUMMARY OF MAJOR NEW DEVELOPMENT EXCISE FUND REVENUE SOURCES
VS. BUDGET, FYE 2021 - AS OF JANUARY 31, 2021

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
WW Excise Tax (Residential)	1,100,000	629,501	102,756	1,114,252	77.01%	679,880	63.89%
WW Excise Tax (Commercial)	300,000	175,000	1,052	337,938	93.11%	73,823	357.77%
TOTAL: New Development Excise Fund (Major)	1,400,000	804,501	103,808	1,452,190	80.51%	753,703	92.67%

SUMMARY OF MAJOR SANITATION FUND REVENUE SOURCES
VS. BUDGET, FYE 2021 - AS OF JANUARY 31, 2021

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
User Fees-Residential	8,032,505	4,685,628	623,933	4,500,053	-3.96%	4,667,024	-3.58%
User Fees-Commercial	3,672,330	2,142,193	258,713	2,090,158	-2.43%	2,066,537	1.14%
User Fees-Industrial	167,040	97,440	-	40,621	-58.31%	69,980	-41.95%
User Fees-Institutional	485,911	283,448	18,723	194,899	-31.24%	250,313	-22.14%
User Fees-Transfer Station	599,047	349,444	95,037	638,799	82.80%	539,376	18.43%
User Fees - Recycling	1,237,633	721,953	100,713	702,230	-2.73%	690,561	1.69%
Recycled Material Sales	224,093	130,721	4,789	45,655	-65.07%	22,391	103.90%
Investment/Interest Income	300,000	175,000	9,993	75,677	-56.76%	169,781	-55.43%
TOTAL: Sanitation Fund (Major)	14,718,559	8,585,826	1,111,900	8,288,093	-3.47%	8,475,963	-2.22%

SUMMARY OF MAJOR FUND EXPENDITURES VS. BUDGET
VS. BUDGET, FYE 2021 - AS OF JANUARY 31, 2021

FUND	TOTAL BUDGET	PROJECTED TO DATE *	Current Month Expended	EXPENDED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
General Fund	98,406,097	57,403,557	6,535,250	52,684,315	-8.22%	51,454,139	2.39%
Capital Fund	91,525,413	53,389,824	1,751,498	11,963,699	-77.59%	11,973,737	-0.08%
Norman Forward Fund	77,328,714	45,108,416	2,722,022	9,835,138	-78.20%	11,980,310	-17.91%
Westwood Fund	2,523,948	1,472,303	69,640	1,087,127	-26.16%	1,195,151	-9.04%
Water Fund	61,314,514	35,766,800	2,759,695	13,865,140	-61.23%	17,299,155	-19.85%
Water Reclamation Fund	41,201,253	24,034,064	950,110	7,194,519	-70.07%	5,254,228	36.93%
Sanitation Fund	22,567,547	13,164,402	1,611,128	7,903,564	-39.96%	7,384,604	7.03%
	(Adjusted Budget)						

* Based on historical collection patterns (where known), or based on proportion of the fiscal year elapsed.

GENERAL FUND:
As of January 31, 2021

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	4,820,437	3,894,227	$ 3,894,227	
REVENUES:				
Revenue	79,481,661	77,572,661	53,631,574	
Transfers In	5,483,575	5,701,968	3,417,145	
Total Revenue	84,965,236	83,274,629	57,048,719	
EXPENDITURES:				
Salary / Benefits	58,847,851	58,913,886	33,395,531	25,518,355
Supplies / Materials	6,270,129	6,882,894	2,092,003	4,334,539
Services / Maintenance	11,198,139	16,352,000	5,902,054	8,983,604
Internal Services	2,873,510	2,876,125	1,291,387	1,584,738
Capital Equipment	3,530,196	4,897,577	2,553,314	919,757
Transfers Out	2,468,616	8,478,616	7,450,026	1,028,590
Employee Turnover Savings	(800,000)	(800,000)		
Supplies/Materials/Svs/Maint Savings	-	-		
Total Expenditures	84,388,441	97,601,098	52,684,315	42,369,583
Net Difference	576,795	(14,326,469)	4,364,404	
Ending Fund Balance	$ 5,397,232	$ (10,432,242)	$ 8,258,631	

RAINY DAY FUND:
As of January 31, 2021

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month
Beginning Fund Balance	$ 3,859,419	$ 3,889,175	$ 3,889,175
REVENUES:			
Revenue	50,000	50,000	17,913
Transfers In	-	135,000	135,000
Total Revenue	50,000	185,000	152,913
EXPENDITURES:			
Transfers Out	-	-	-
Total Expenditures	-	-	-
Net Difference	50,000	185,000	152,913
Ending Fund Balance	$ 3,909,419	$ 4,074,175	$ 4,042,088
Rainy Day Target - 4%			3,233,777

PUBLIC SAFETY SALES TAX FUND:
As of January 31, 2021

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 204,410	$ 9,189,583	$ 9,189,583	
REVENUES:				
Revenue	11,621,733	11,621,733	7,047,948	
Transfers In	1,637,905	1,637,905	955,445	
Total Revenue	13,259,638	13,259,638	8,003,393	
EXPENDITURES:				
Salary / Benefits	9,410,781	9,410,781	5,534,737	3,876,044
Supplies / Materials	339,034	395,994	102,980	199,223
Services / Maintenance	277,971	346,748	139,519	125,450
Internal Services	204,148	204,148	93,660	110,488
Capital Equipment	870,471	1,920,448	432,960	1,182,577
Capital Project	-	9,256,541	1,024,312	6,464,460
Debt Service	2,361,641	2,361,641	1,179,003	1,182,638
Transfers Out	-	-	-	-
Total Expenditures	13,464,046	23,896,301	8,507,171	13,140,880
Net Difference	(204,408)	(10,636,663)	(503,778)	
Ending Fund Balance	$ 2	$ (1,447,080)	$ 8,685,805	

ROOM TAX FUND:
As of January 31, 2021

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 19,520	$ 33,606	$ 33,606	
REVENUES:				
Revenue	1,752,500	1,752,500	603,699	
Transfers In	-	1,075,000	1,075,000	
Total Revenue	1,752,500	2,827,500	1,678,699	
EXPENDITURES:				
Services / Maintenance	1,275,000	2,219,884	1,438,093	-
Internal Services	52,575	52,575	21,387	31,188
Capital Projects	155,000	348,107	8,114	339,718
Transfers Out	205,469	205,469	119,857	85,612
Total Expenditures	1,688,044	2,826,035	1,587,451	456,518
Net Difference	64,456	1,465	91,248	
Ending Fund Balance	$ 83,976	$ 35,071	$ 124,854	

WESTWOOD FUND:
As of January 31, 2021

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ -	$ 67,188	$ 67,188	
REVENUES:				
Revenue	2,051,914	2,059,511	868,139	
Transfers In	380,269	380,269	221,824	
Total Revenue	2,432,183	2,439,780	1,089,963	
EXPENDITURES:				
Salary / Benefits	1,369,345	1,369,345	712,018	657,327
Supplies / Materials	328,885	343,558	170,190	161,887
Services / Maintenance	418,817	428,727	177,235	222,980
Internal Services	37,049	37,049	15,574	21,475
Capital Equipment	139,800	139,800	-	139,800
Capital Projects	-	-	-	-
Debt Service	205,469	205,469	12,109	193,360
Total Expenditures	2,499,365	2,523,948	1,087,126	1,396,829
Net Difference	(67,182)	(84,168)	2,837	
Ending Fund Balance	$ (67,182)	$ (16,980)	$ 70,025	

WATER FUND:
As of January 31, 2021

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 9,922,004	$ 38,395,612	$ 38,395,612	
REVENUES:				
Revenue	24,063,820	37,686,113	18,979,934	
Transfers In	-	33,500	33,500	
Total Revenue	24,063,820	37,719,613	19,013,434	
EXPENDITURES:				
Salary / Benefits	4,559,802	4,562,418	2,539,274	2,023,144
Supplies / Materials	2,938,564	3,074,825	1,440,577	1,406,484
Services / Maintenance	3,094,820	3,427,067	1,351,238	1,744,829
Internal Services	159,069	159,069	91,484	67,585
Cost Allocation	1,984,210	1,984,210	1,052,080	932,130
Capital Equipment	148,936	431,117	212,979	56,071
Capital Projects	11,507,637	39,950,083	5,460,783	27,821,827
Debt Service	6,381,926	6,388,224	832,458	5,555,466
Transfers Out	1,087,500	1,337,500	884,375	453,125
Employee Turnover Savings	(68,397)	(68,394)		
Total Expenditures	31,794,067	61,246,119	13,865,248	40,060,661
Net Difference	(7,730,247)	(23,526,506)	5,148,186	
Ending Fund Balance	$ 2,191,757	$ 14,869,106	$ 43,543,798	

WATER RECLAMATION FUND:
As of January 31, 2021

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 2,806,160	$ 10,272,985	$ 10,272,985	
REVENUES:				
Revenue	13,678,046	13,688,046	7,697,710	
Transfers In	-	-	-	
Total Revenue	13,678,046	13,688,046	7,697,710	
EXPENDITURES:				
Salary / Benefits	3,573,018	3,573,018	1,926,394	1,646,624
Supplies / Materials	600,471	696,054	375,623	255,125
Services / Maintenance	1,471,626	1,574,742	666,432	814,367
Internal Services	163,928	163,928	76,214	87,714
Cost Allocation	1,931,297	1,931,297	1,135,733	795,564
Capital Equipment	239,342	544,461	401,790	103,379
Capital Projects	5,695,100	13,329,139	595,109	9,361,461
Debt Service	2,249,189	2,249,189	178,556	2,070,633
Transfers Out	613,484	646,984	391,366	255,618
Employee Turnover Savings	(53,601)	(53,601)		
Total Expenditures	16,483,854	24,655,211	5,747,217	15,390,485
Net Difference	(2,805,808)	(10,967,165)	1,950,493	
Ending Fund Balance	$ 352	$ (694,180)	$ 12,223,478	

SEWER MAINTENANCE FUND:
As of January 31, 2021

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 1,238,877	$ 11,507,491	$ 11,507,491	
REVENUES:				
Revenue	3,031,999	3,031,999	1,879,055	
Transfers In	-	-	-	
Total Revenue	3,031,999	3,031,999	1,879,055	
EXPENDITURES:				
Salary / Benefits	70,417	70,417	39,902	30,515
Supplies / Materials	2,829	2,829	1,427	1,402
Services / Maintenance	4,825	4,825	251	4,574
Internal Services	250	250	-	250
Cost Allocation	-	-	-	-
Capital Equipment	-	-	-	-
Capital Projects	2,800,000	12,789,215	1,237,517	9,906,137
Audit Adjustments	-	-	-	-
Employee Turnover Savings	-	-		
Total Expenditures	2,878,321	12,867,536	1,279,097	9,942,878
Net Difference	153,678	(9,835,537)	599,958	
Ending Fund Balance	$ 1,392,555	$ 1,671,954	$ 12,107,449	

NEW DEVELOPMENT EXCISE FUND:
As of January 31, 2021

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 5,539,822	$ 6,364,991	$ 6,364,991	
REVENUES:				
Revenue	1,470,000	1,470,000	1,482,247	
Transfers In	-	-	-	
Total Revenue	1,470,000	1,470,000	1,482,247	
EXPENDITURES:				
Services / Maintenance	-	-	-	-
Capital Projects	671,400	1,727,325	-	1,727,325
Debt Service	1,897,580	1,897,580	168,202	1,729,378
Audit Adjustments	-	-	-	-
Total Expenditures	2,568,980	3,624,905	168,202	3,456,703
Net Difference	(1,098,980)	(2,154,905)	1,314,045	
Ending Fund Balance	$ 4,440,842	$ 4,210,086	$ 7,679,036	

SANITATION FUND:
As of January 31, 2021

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 9,684,724	$ 15,858,966	$ 15,858,966	
REVENUES:				
Revenue	15,804,093	15,819,394	8,971,798	
Transfers In	-	-	-	
Total Revenue	15,804,093	15,819,394	8,971,798	
EXPENDITURES:				
Salary / Benefits	4,367,209	4,367,209	2,800,340	1,566,869
Supplies / Materials	1,203,412	1,204,422	362,094	838,961
Services / Maintenance	3,917,946	4,141,554	2,055,983	1,903,526
Internal Services	776,923	776,923	308,585	468,338
Cost Allocation	1,542,813	1,542,813	817,165	725,648
Capital Equipment	2,521,956	3,172,760	915,800	301,606
Capital Projects	2,985,000	7,221,867	503,250	4,034,609
Debt Service	-	-	-	-
Transfers Out	-	140,000	140,000	-
Total Expenditures	17,315,259	22,567,548	7,903,217	9,839,557
Net Difference	(1,511,166)	(6,748,154)	1,068,581	
Ending Fund Balance	$ 8,173,558	$ 9,110,812	$ 16,927,547	

CAPITAL FUND:
As of January 31, 2021

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
	$ 24,282,653	$ 58,254,661	$ 58,254,661	
REVENUES:				
Revenue	14,216,925	25,466,925	19,738,427	
Transfers In	5,100,000	5,350,000	3,225,000	
Total Revenue	19,316,925	30,816,925	22,963,427	
EXPENDITURES:				
Salary / Benefits	1,318,396	1,318,396	686,951	631,445
Supplies / Materials	-	-	-	-
Services / Maintenance	16,499	16,499	815	15,684
Internal Services	200	200	117	83
Capital Equipment	-	-	-	-
Capital Projects	31,674,119	84,782,694	8,145,096	56,231,051
Debt Service	1,319,762	1,319,762	742,176	577,586
Transfers Out	4,078,362	4,087,862	2,388,545	1,699,318
Total Expenditures	38,407,338	91,525,413	11,963,700	59,155,167
Net Difference	(19,090,413)	(60,708,488)	10,999,727	
Ending Fund Balance	$ 5,192,240	$ (2,453,827)	$ 69,254,388	

NORMAN FORWARD SALES TAX FUND:
As of January 31, 2021

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
	$ 41,311,958	$ 38,479,005	$ 38,479,005	
REVENUES:				
Revenue	12,895,001	35,145,001	28,893,471	
Transfers In	-	7,500,000	7,500,000	
Total Revenue	12,895,001	42,645,001	36,393,471	
EXPENDITURES:				
Salary / Benefits	-	-	-	-
Supplies / Materials	-	-	-	-
Services / Maintenance	-	1,082,318	213,970	-
Internal Services	-	-	-	-
Capital Projects	1,756,243	68,374,852	4,327,558	59,248,835
Debt Service	7,648,848	7,648,848	5,163,705	2,485,143
Transfers Out	222,695	222,695	129,905	92,790
Total Expenditures	9,627,786	77,328,713	9,835,138	61,826,768
Net Difference	3,267,215	(34,683,712)	26,558,333	
Ending Fund Balance	$ 44,579,173	$ 3,795,293	$ 65,037,338	

SUMMARY OF MAJOR GENERAL FUND EXPENDITURES VS. BUDGET
FYE 2021 - AS OF JANUARY 31, 2021

DEPARTMENT	TOTAL BUDGET (Adjusted Budget)	PROJECTED TO DATE *	EXPENDED TO DATE	% Var. From Proj To Date
City Council				
Salaries & Benefits	11,627	6,782	6,284	-7.35%
Supplies & Materials	10,255	5,982	5,137	-14.12%
Services & Maintenance	522,625	304,865	359,283	17.85%
Internal Services	30,093	17,554	10,867	-38.09%
Capital Equipment	4,800	2,800	-	0.00%
Total	579,400	337,983	381,571	12.90%
City Manager				
Salaries & Benefits	974,760	568,610	381,397	-32.92%
Supplies & Materials	22,699	13,241	8,583	-35.18%
Services & Maintenance	3,715,426	2,167,332	403,724	-81.37%
Internal Services	35,085	20,466	24,012	17.32%
Capital Equipment	70,490	41,119	3,274	-92.04%
Total	4,818,460	2,810,768	820,991	-70.79%
City Clerk				
Salaries & Benefits	1,273,974	743,152	693,334	-6.70%
Supplies & Materials	128,120	74,737	44,849	-39.99%
Services & Maintenance	757,237	441,722	370,440	-16.14%
Internal Services	261,081	152,297	99,586	-34.61%
Capital Equipment	51,649	30,129	5,136	-82.95%
Total	2,472,061	1,442,036	1,213,344	-15.86%
Municipal Court				
Salaries & Benefits	1,077,096	628,306	623,071	-0.83%
Supplies & Materials	13,954	8,140	3,404	-58.18%
Services & Maintenance	57,351	33,455	13,302	-60.24%
Internal Services	31,082	18,131	12,282	-32.26%
Capital Equipment	12,919	7,536	11,690	55.12%
Total	1,192,402	695,568	663,749	-4.57%
Legal				
Salaries & Benefits	1,002,007	584,504	505,875	-13.45%
Supplies & Materials	11,598	6,766	4,953	-26.79%
Services & Maintenance	275,734	160,845	186,598	16.01%
Internal Services	24,283	14,165	11,806	-16.66%
Capital Equipment	-	-	-	0.00%
Total	1,313,622	766,280	709,231	-7.44%

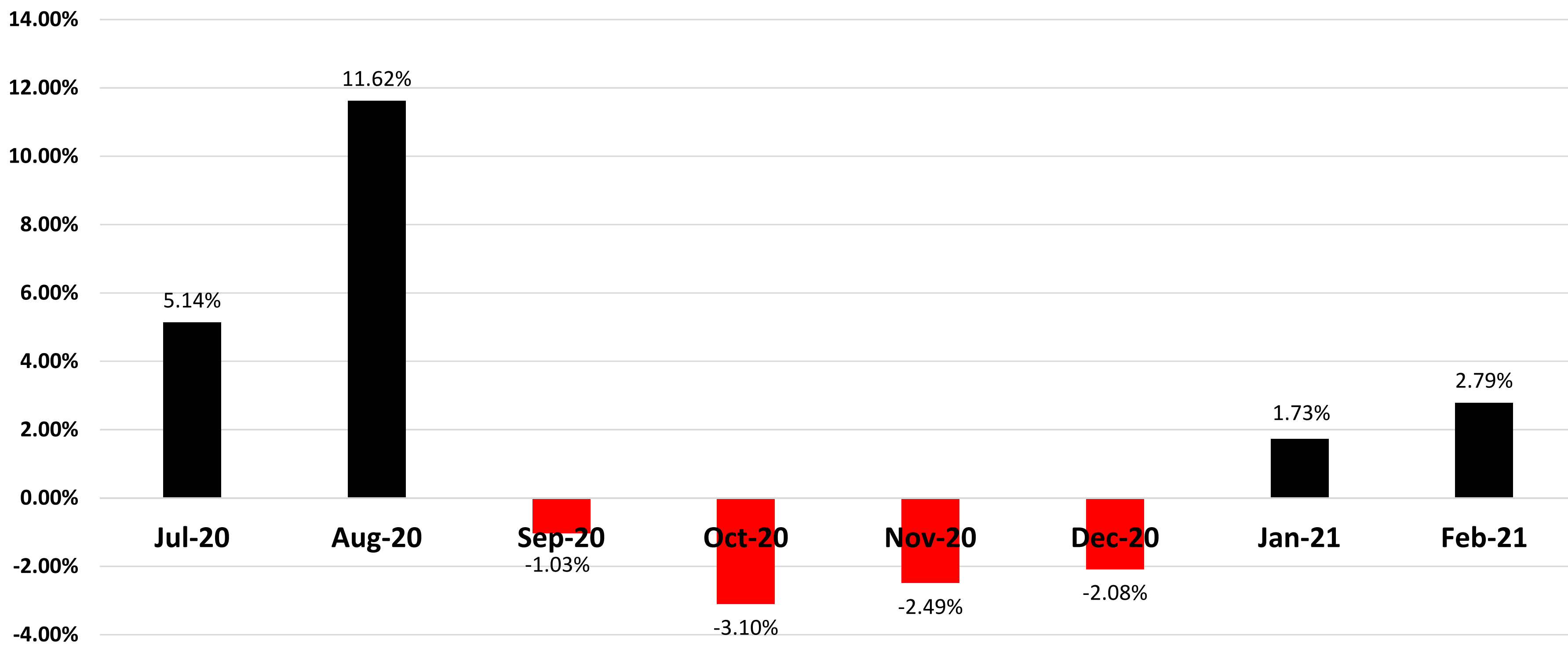
DEPARTMENT	TOTAL BUDGET (Adjusted Budget)	PROJECTED TO DATE *	EXPENDED TO DATE	% Var. From Proj To Date
I.T.				
Salaries & Benefits	1,529,283	892,082	845,975	-5.17%
Supplies & Materials	23,146	13,502	3,305	-75.53%
Services & Maintenance	1,430,190	834,278	1,052,486	26.16%
Internal Services	16,866	9,839	7,357	-25.22%
Capital Equipment	122,510	71,464	76,448	6.97%
Total	3,121,995	1,821,164	1,985,570	9.03%
Finance				
Salaries & Benefits	2,338,792	1,364,295	1,419,429	4.04%
Supplies & Materials	73,615	42,942	27,990	-34.82%
Services & Maintenance	999,626	583,115	500,594	-14.15%
Internal Services	212,981	124,239	96,728	-22.14%
Capital Equipment	37,327	21,774	18,514	-14.97%
Total	3,662,341	2,136,366	2,063,255	-3.42%
Human Resources				
Salaries & Benefits	640,676	373,728	373,865	0.04%
Supplies & Materials	39,892	23,270	17,529	-24.67%
Services & Maintenance	312,311	182,181	91,996	-49.50%
Internal Services	47,134	27,495	15,987	-41.85%
Capital Equipment	1,800	1,050	1,787	70.23%
Total	1,041,813	607,724	501,165	-17.53%
Planning				
Salaries & Benefits	3,266,963	1,905,728	1,731,585	-9.14%
Supplies & Materials	47,756	27,858	13,464	-51.67%
Services & Maintenance	348,632	203,369	141,295	-30.52%
Internal Services	124,569	72,665	61,578	-15.26%
Capital Equipment	155,940	90,965	97,064	6.70%
Total	3,943,860	2,300,585	2,044,986	-11.11%
Public Works				
Salaries & Benefits	9,061,890	5,286,103	4,769,592	-9.77%
Supplies & Materials	4,830,581	2,817,839	1,368,978	-51.42%
Services & Maintenance	4,701,392	2,742,479	1,282,311	-53.24%
Internal Services	664,731	387,760	303,353	-21.77%
Capital Equipment	2,240,855	1,307,165	1,516,377	16.00%
Total	21,499,449	12,541,345	9,240,612	-26.32%

DEPARTMENT	TOTAL BUDGET (Adjusted Budget)	PROJECTED TO DATE *	EXPENDED TO DATE	% Var. From Proj To Date
Police				
Salaries & Benefits	18,965,292	11,063,087	11,414,789	3.18%
Supplies & Materials	815,156	475,508	226,794	-52.30%
Services & Maintenance	1,573,126	917,657	601,532	-34.45%
Internal Services	761,305	444,095	332,270	-25.18%
Capital Equipment	1,280,280	746,830	482,118	-35.44%
Total	23,395,159	13,647,176	13,057,502	-4.32%
Fire				
Salaries & Benefits	15,117,699	8,818,658	8,803,651	-0.17%
Supplies & Materials	404,987	236,242	160,245	-32.17%
Services & Maintenance	465,566	271,580	257,374	-5.23%
Internal Services	378,453	220,764	183,595	-16.84%
Capital Equipment	432,520	252,303	163,915	-35.03%
Total	16,799,225	9,799,548	9,568,779	-2.35%
Parks & Recreation**				
Salaries & Benefits	3,653,827	2,131,399	1,826,684	-14.30%
Supplies & Materials	461,134	268,995	206,772	-23.13%
Services & Maintenance	1,197,785	698,708	641,121	-8.24%
Internal Services	288,462	168,270	131,967	-21.57%
Capital Equipment	486,486	283,784	176,990	-37.63%
Total	6,087,694	3,551,155	2,983,535	-15.98%
General Fund				
Salaries & Benefits	58,913,886	34,366,434	33,395,531	-2.83%
Supplies & Materials	6,882,893	4,015,021	2,092,003	-47.90%
Services & Maintenance	16,357,001	9,541,584	5,902,055	-38.14%
Internal Services	2,876,125	1,677,740	1,291,387	-23.03%
Interfund Transfers	8,478,616	4,945,859	7,450,026	50.63%
Capital Equipment	4,897,576	2,856,919	2,553,314	-10.63%
Total	98,406,097	57,403,557	52,684,316	-8.22%

* Based on proportion of the fiscal year elapsed.
** Includes Sooner Theatre, Santa Fe Depot, Firehouse Art Center & Historical Museum

Expenses do not include encumbrances

Norman Sales Tax % Change from Prior Year, Fiscal Year Ending 2021



City Comparison for Sales Tax collections - July 2020

CIty	Change from July 2019	Year-to-date % Change
Norman	5.14%	5.14%
OKC	-7.77%	-7.77%
Moore	5.44%	5.44%
Edmond	3.79%	3.79%
Midwest City	13.01%	13.01%
Tulsa	-4.06%	-4.06%
Lawton	12.71%	12.71%
State of OK	-2.13%	-2.13%

City Comparison for Sales Tax collections - August 2020

CIty	Change from Aug 2019	Year-to-date % Change
Norman	11.62%	8.36%
OKC	-0.40%	-4.08%
Moore	9.41%	7.40%
Edmond	8.28%	6.02%
Midwest City	18.75%	15.87%
Tulsa	-1.71%	-2.87%
Lawton	16.32%	14.50%
State of OK	-7.23%	-4.67%

City Comparison for Sales Tax collections - September 2020

CIty	Change from Sep 2019	Year-to-date % Change
Norman	-1.03%	5.17%
OKC	-4.94%	-4.37%
Moore	7.02%	7.28%
Edmond	2.46%	4.83%
Midwest City	11.21%	14.31%
Tulsa	-4.96%	-3.57%
Lawton	6.51%	11.77%
State of OK	-5.96%	-5.09%

City Comparison for Sales Tax collections - October 2020

CIty	Change from Oct 2019	Year-to-date % Change
Norman	-3.10%	2.96%
OKC	-5.78%	-4.72%
Moore	-0.25%	5.39%
Edmond	0.48%	3.70%
Midwest City	1.86%	11.10%
Tulsa	-1.30%	-3.01%
Lawton	0.95%	9.00%
State of OK	-2.34%	-4.42%

City Comparison for Sales Tax collections - November 2020

CIty	Change from Nov 2019	Year-to-date % Change
Norman	-2.49%	1.86%
OKC	-5.25%	-4.83%
Moore	9.43%	6.16%
Edmond	6.02%	4.15%
Midwest City	5.15%	9.94%
Tulsa	-6.30%	-3.68%
Lawton	10.40%	9.27%
State of OK	-5.45%	-4.62%

City Comparison for Sales Tax collections - December 2020

CIty	Change from Dec 2019	Year-to-date % Change
Norman	-2.08%	1.19%
OKC	-7.75%	-5.31%
Moore	-0.56%	5.03%
Edmond	-0.25%	3.40%
Midwest City	0.14%	8.30%
Tulsa	-8.35%	-4.47%
Lawton	2.18%	8.08%
State of OK	n/a	n/a

City Comparison for Sales Tax collections - January 2021

CIty	Change from Jan 2020	Year-to-date % Change
Norman	1.73%	1.27%
OKC	3.78%	-4.07%
Moore	2.24%	4.61%
Edmond	6.45%	3.84%
Midwest City	3.55%	7.58%
Tulsa	-5.61%	-4.64%
Lawton	0.00%	6.82%
State of OK	n/a	n/a

City Comparison for Sales Tax collections - February 2021

CIty	Change from Feb 2020	Year-to-date % Change
Norman	2.79%	1.47%
OKC	-4.37%	-4.11%
Moore	3.61%	4.48%
Edmond	0.89%	3.47%
Midwest City	3.08%	6.99%
Tulsa	-2.97%	-4.42%
Lawton	8.15%	6.99%
State of OK	n/a	n/a

City Comparison for Sales Tax collections - March 2021

CIty	Change from Mar 2020	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - April 2021

CIty	Change from Apr 2020	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - May 2021

CIty	Change from May 2020	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - June 2021

CIty	Change from June 2020	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

Appropriations from Fund Balance FY21

Fund	Gaining Account	Amount	Agenda Date	Item No.	Project No.	Description
General Fund						
109-363372	10664144-43019	60,000.00	7/14/2020	25		Anonymous donation for purchase of protective masks
109-363377	10110101-44742	5,000.00	7/28/2020	10		Bluegreen Alliance Fndt'n grant to be used for Healthy Babies Initiative "Community Pop-Up spots" in cnjctn w/ Cleve Co. Health Dept.
10-29000	10660322-42110	80,899.00	9/22/2020	35		DOJ grant to hire 4 school resource officers
10-29000	10660322-42901	47,080.00	9/22/2020	35		DOJ grant to hire 4 school resource officers
109-331346	10440152-44503	27,000.00	10/27/2020	21		Rent for winter warming shelter at 325 E. Comanche St. from Nov 2020 - Mar 2021
109-331346	10440152-44110	31,208.00	10/27/2020	22		Private security services for winter warming shelter from Nov 2020 - Mar 2021
10-29000	10550221-44004	468,005.00	11/10/2020	27		to provide for disaster debris monitoring svcs for Oct 26, 2020 ice storm damages
10-29000	10110111-44720	1,000,000.00	12/1/2020	17		CARES Act reimbursement to be used for small business relief grants
106-363376	10660322-43199	500.00	12/8/2020	23		donation from CPAA for PD Bike Team's storage area.
10-29000	10110110-44720	1,910,000.00	1/26/2021	26		CARES Act reimbursement to be used for small business relief grants
109-331346	51793365-46101	4,800,000.00	10/27/2020	25		CARES Act funding for constructing Senior Wellness Center & purchase a permanent Community Svc & Homeless Svc Facility
109-331346	23330243-44774	423,937.00	10/27/2020	25		CARES Act funding for Visit Norman
109-331346	23730241-44741	412,073.00	10/27/2020	25		CARES Act funding for Norman Arts Council
109-331346	10110110-44199	465,000.00	10/27/2020	25		CARES Act funding to be allocated to the City's General Fund
109-331346	119-372910	135,000.00	10/27/2020	25		CARES Act funding to be allocated to City Net Revenue Stabilization ("Rainy Day") Fund
109-331346	10110101-44741	50,000.00	10/27/2020	25		CARES Act funding for Municipal COVID Service Providers such as Norman Regional Health System
Community Development Fund						
21-29000	21240290-44003	12,587.00	9/22/2020	16		HUD Continuum of Care Planning Grant for coordination of activities related to homelessness
212-331319	21240021-42001	26,911.00	1/26/2021	15		CARES Act to be used by the Emerency Solutions Grant Program for homelessness
212-331319	21240021-42901	2,900.00	1/26/2021	15		CARES Act to be used by the Emerency Solutions Grant Program for homelessness
212-331319	21240021-42210	5,537.00	1/26/2021	15		CARES Act to be used by the Emerency Solutions Grant Program for homelessness
212-331319	21240021-42211	48.00	1/26/2021	15		CARES Act to be used by the Emerency Solutions Grant Program for homelessness
212-331319	21240021-42902	3,304.00	1/26/2021	15		CARES Act to be used by the Emerency Solutions Grant Program for homelessness
212-331319	21240021-44226	2,110.00	1/26/2021	15		CARES Act to be used by the Emerency Solutions Grant Program for homelessness
212-333378	21240011-42001	30,000.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
212-333378	21240011-44715	401,418.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
212-333378	21240011-42001	158,169.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
212-333378	21240011-49201	11,601.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
212-333378	21240011-42210	35,572.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
212-333378	21240011-42211	192.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
212-333378	21240011-49202	13,216.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
212-333378	21240011-45302	5,000.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
212-333378	21240011-45304	900.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
212-333378	21240011-44304	2,000.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
212-333378	21240011-45310	100.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
212-333378	21240011-44303	2,400.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
212-333378	21240011-44114	50,000.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
212-333378	21240011-44503	27,000.00	1/26/2021	20		CARES Act to be used by CDBG for rental assistance & outreach program for the homeless
Special Grants Fund						
22-29000	22550225-44011	85,500.00	8/25/2020	31	GS0100	Bureau of Reclamation Grant for establishment of Lake Thunderbird Watershed Partnership as a formal watershed group
22-29000	22660119-42110	88,326.00	9/8/2020	19	GP0125	OHSO grant for NPD to conduct high-visibility enforcement/campaigns toward traffic safety
22-29000	22660119-42901	6,757.00	9/8/2020	19	GP0125	OHSO grant for NPD to conduct high-visibility enforcement/campaigns toward traffic safety
22-29000	22660645-45999	43,691.52	9/22/2020	17	GP0043	Ok Office of Homeland Security grant-to purchase portable x-ray machine for PD
22-29000	22660139-42001	125,923.00	9/22/2020	35		DOJ grant to hire 4 school resource officers
22-29000	22660139-42901	73,286.00	9/22/2020	35		DOJ grant to hire 4 school resource officers
22-29000	22770299-42001	75,572.00	10/27/2020	18		Community Hope Centers Grant from DHS for childcare, virtual learning, counseling, meals to those affected by Covid-19
22-29000	22770299-42002	48,052.00	10/27/2020	18		Community Hope Centers Grant from DHS for childcare, virtual learning, counseling, meals to those affected by Covid-19
22-29000	22770299-42003	13,705.00	10/27/2020	18		Community Hope Centers Grant from DHS for childcare, virtual learning, counseling, meals to those affected by Covid-19
22-29000	22770299-43103	15,000.00	10/27/2020	18		Community Hope Centers Grant from DHS for childcare, virtual learning, counseling, meals to those affected by Covid-19
22-29000	22770299-43199	5,000.00	10/27/2020	18		Community Hope Centers Grant from DHS for childcare, virtual learning, counseling, meals to those affected by Covid-19
22-29000	22770299-43001	5,000.00	10/27/2020	18		Community Hope Centers Grant from DHS for childcare, virtual learning, counseling, meals to those affected by Covid-19
22-29000	22770299-44299	45,000.00	10/27/2020	18		Community Hope Centers Grant from DHS for childcare, virtual learning, counseling, meals to those affected by Covid-19
22-29000	22770299-45301	30,000.00	10/27/2020	18		Community Hope Centers Grant from DHS for childcare, virtual learning, counseling, meals to those affected by Covid-19
22-29000	22440146-44009	4,025.00	1/12/2021	32		Okla Historical Soc. Grant for development & support of local historical programs
Seizures & Restitution Fund						
25-29000	25660138-45116	27,300.00	10/13/2020	37		3rd year funding for Axon Technology Assurance Plan
Westwood Park Fund						
297-345611	29770035-43609	7,597.00	12/8/2020	24		incentive payment from Pepsi Beverages Co. for exclusive sale of Pepsi products at Westwood and to upgrade concession equip & for repairs
Wastewater Fund						
32-29000	32955341-44099	50,000.00	8/25/2020	32		Proj Dev agreement between NUA & Entegrity Energy to investigate possiblity of selling digester bio-gas
32-29000	32955343-44199	10,000.00	8/25/2020	30		ODEQ grant to purchase equip for future HHW facility & to hold 2 electronic waste collection events
Sanitation Fund						
33-29000	33955343-45199	15,301.00	8/25/2020	30		ODEQ grant to purchase equip for future HHW facility & to hold 2 electronic waste collection events
33-29000	33955165-44199	215,000.00	12/8/2020	30		to cover cost of grinding services at Compost Facility thru June 30, 2021
33-29000	33999975-46101	710,000.00	1/12/2021	15	SA0012	to purchase equip on behalf of contractor, Landmark Const for the Household Hazardous Waste Facility
33-29000	33999975-46101	260,000.00	1/12/2021	15	SA0009	to purchase equip on behalf of contractor, Landmark Const for the Container Maintenance Facility
Risk Management Fund						
439-365264	10550223-43212	49,565.78	8/25/2020	39		reimbursements from insurance companies due to accidents to repair damaged traffic signal equipment
439-365264	10550223-43212	10,880.85	10/27/2020	23		reimbursements from insurance companies due to accidents to repair damaged traffic signal equipment
439-365264	10550223-43213	8,446.45	10/27/2020	23		reimbursements from insurance companies due to accidents to repair damaged traffic signal equipment
43-29000	43330104-44403	73,766.00	11/10/2020	12		to purchase builings & contents insurance for CON from Affiliated FM Insurance Co.
Capital Fund Balance						
50 - 29000	50596688 - 46101	22,598.00	7/28/2020	12	TR0082	to help fund CON's share of Legacy Trail Multi-Modal Path Extension
University North Park TIF Fund						
51-29000	57796601-46001	2,069,971.00	12/1/2020	15	UT0017	to purchase land for the Indoor Multi-Sport facility near 24th Ave West & W. Rock Creek Road
Norman Forward Sales Tax Capital Fund Balance						
57-29000	51796601-46101	2,700,000.00	12/1/2020	15	NFB003	construction supplement to build Indoor Multi-Sport facility near 24th Ave. West & W. Rock Creek Road