



NRHA Board Study Session

December 19, 2022

Norman Regional Nine

Conference Room – 2nd Floor

I. Call to Order.....Mr. Cubberley

II. Post-Pandemic Realities & the Restart of Industry Transformation

A. Current State of Health Systems' Financial Performance & Operational Dynamics

1. COVID's Immediate and Lasting Impacts on the Industry (i.e., Where are we now? What's Next?)
2. Overview of Current & Future Challenges
3. Rating Agencies Healthcare Sector Viewpoint
4. Characteristics that Make Health Systems Vulnerable
5. Managing the Current Headwinds
6. Key Takeaways / Lessons Learned

B. Future Requirements for Success

1. Assessing Current Trends & Revamping Business Model(s)
2. Reassessing Strategic Focus
3. Expectations for Service Providers, 2023 and Beyond
4. Positioning for a Successful Future
5. Affiliations / Partnerships

III. Board Resolution

A. Proposed Vote to Approve or Disapprove the Resolution of the NRHA Board of Trustees Approving Certain Projects Related to Inspire Health and Cancer Care



**NORMAN
REGIONAL**
Health System

ACTION NEEDED:

Approve or Disapprove the Resolution of the NRHA Board of Trustees Approving Certain Projects Related to Inspire Health and Cancer Care

ACTION TAKEN:

IV. Adjourn

ACTION NEEDED:

Motion to Adjourn the Meeting

ACTION TAKEN:

Mission:

To serve our community as the leader in health and wellness care.

Vision:

To be the provider of choice to improve the health and well-being of our regional communities.